



1861



1918



2021

*Executive Mansion,
Washington, Dec. 12, 1861.*

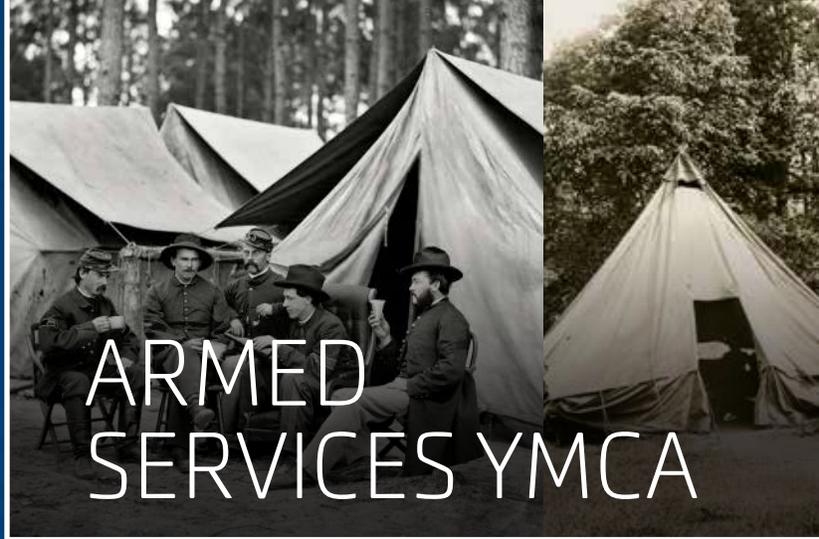
2021

ANNUAL REPORT A YEAR OF MISSION IMPACT

successful in execution,



*Your Ob. Serv.
Lincoln*



LETTER FROM THE CEO

William French, Vice Admiral, U.S. Navy, Ret.

As I look back on our work in 2021, I wish to express my deep gratitude for your support of our military families. For 160 years the Armed Services YMCA has been here to ensure service members and their families receive the programs and services they need to thrive. From our beginnings on the fields of battle in the Civil War providing relief and comfort to the wounded and sick, to our welfare work in Europe during the first World War on a scale never before attempted by a volunteer organization—the Armed Services YMCA has been, and continues to be, leading the way in Strengthening Our Military Family.

When our nation needs help, the men and women of the U.S. military never fail to show up. In turn, we must show up for their families so they can focus on the mission in front of them, and we couldn't do that without supporters like you. Thanks to your generosity, the Armed Services YMCA has been ready to serve military families throughout the past year, including a new preschool program in Hampton Roads that allowed military spouses the opportunity to return to the workforce, and Mobile Food Pantries in Alaska and Fort Bragg that provided nutritious meals to military families by meeting them where they are.

Our work is as relevant today as it has been throughout our long history. After 160 years, the Armed Services YMCA continues to meet the ongoing needs of service members and their families. Thanks to you, we stand ready to continue serving these heroes no matter what the future brings.

1861

19

OUR MISSION

Enhance the lives of military members and their families in spirit, mind, and body through programs relevant to the unique challenges of military life.

OUR MARKS OF TRUST





OUR GUIDING PRINCIPALS

- 1) Be guided by Christian principles with a holistic approach to develop and promote healthy spirit, mind, and body;
- 2) Be inclusive and treat everyone with compassion and respect;
- 3) Collaborate with military commands and community organizations;
- 4) Honor the service members' and their families' commitment to defend our Nation; and
- 5) Strive for excellence in all we do.



LETTER FROM THE CHAIRMAN

**John Bird, Vice Admiral, U.S. Navy, Ret.
Senior Vice President of Military Affairs, USAA**

For 160 years, the Armed Services YMCA has worked to make our military family stronger and more resilient. We have achieved incredible things in that time, and these achievements are worth reflecting on as we look to the future and continue to evolve to meet the needs of military families.

What began as comfort and aid on the fields of battle during the Civil War, has grown over decades and conflicts to include day-to-day needs—not just of the service member—but of the family unit that is their foundation. The ASYMCA's efforts during World War I gave rise to innovative projects which are still relevant today: morale, welfare and recreation; overseas "exchanges;" and educational scholarships. As the number of young military families increased following Vietnam, the ASYMCA shifted our focus to providing Military Family Resource Centers, that are now a permanent part of the Department of Defense.

Today, we work diligently to address the day-to-day challenges that are unique to military life by offering affordable, quality child care and early education; youth resilience and development programs; family bonding opportunities; food security, and more. Each ASYMCA branch is a home away from home and a trusted partner, helping families connect with community and the resources they need to thrive.

Our service members have always put service before self, and I am inspired by the fortitude of the military families who make enormous sacrifices to enable that service. I am honored to be a part of the Armed Services YMCA and to support our military families. You have made this work possible for 160 years, and your support will ensure our work continues for years to come.

2021 MISSION HIGHLIGHTS

FOOD SECURITY

Pandemic and supply chain-related financial stress significantly impacted military families, increasing the number of families experiencing short-term food insecurity. By the end of 2021, nearly all ASYMCA branches were providing food support through food pantries, drive through food pick-up events, or holiday meal offerings.

The ASYMCA served 59,000 military families, providing over 1.5 million pounds of food.



CHILD CARE

Nearly two years after the spread of COVID-19, child care continues to be difficult to find. Accessible, affordable child care enables military spouse employment and education, creating financial stability and overall household security. The ASYMCA expanded its child care programs and extended access to essential workers suddenly faced with the loss of their care provider.

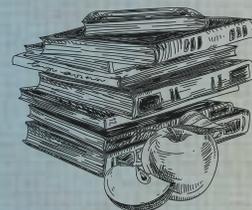
The ASYMCA served over 23,500 children, providing more than 315,000 child care services to military families.



YOUTH DEVELOPMENT

Following social distancing and mask guidelines, many of ASYMCA youth programs returned to in-person activities. There was strong demand for Operation Little Learners, which delivers social-emotional learning for children while building community among parents, who were ready to reconnect. Day camps and resident camps also increased allowing children to play, share and learn together, while offering much needed child care for parents.

The ASYMCA's Youth Programs served over 33,000 children and parents and provided over 401,000 points of service.



EDUCATION SUPPORT

Military children face unique challenges of frequent moves, new schools, learning loss, isolation, stress, and low self-esteem. The pandemic exacerbated these issues with online school and extended deployments. Operation Hero created a fun and safe environment for students to express their feelings, receive homework support, and know that they're not alone.

The ASYMCA served 358 children, providing more than 8,000 points of service to military children struggling to cope at school or home.



2021 DONOR IMPACT

Your Dollars at Work Helping Military Families



550K

POINTS OF SERVICE



89

MILITARY INSTALLATIONS SERVED

315K
CHILD CARE SERVICES



1.5M
POUNDS OF FOOD



400K+
YOUTH PROGRAMS
POINTS OF SERVICE



66K+
FAMILIES SERVED



4K+
CHILDREN
ATTENDED CAMP



25K
VOLUNTEER HOURS



2021 ANGELS OF THE BATTLEFIELD

The Angels of the Battlefield Award pays tribute to military medical personnel and first responders for their life-saving medical treatment and trauma care of service members, partner forces, and civilians at home and abroad. These Angels of the Battlefield are courageous and compassionate men and women who risk everything and are often the reason many of our nation's heroes wounded in battle or civilians in distress make it home to their families.

The 15th Annual Angels of the Battlefield Awards was held Wednesday, November 17, 2021 at The Ritz Carlton, Pentagon City in Arlington, Virginia.



AWARD HONOREES

UNITED STATES ARMY

Staff Sergeant Margot C. Gebers
Combat Medic Specialist

UNITED STATES MARINE CORPS

[Information withheld for confidentiality]
Special Operations Independent Duty Corpsman

UNITED STATES NAVY

Hospital Corpsman Third Class Ernie L. Groover III
Field Medical Service Technician

UNITED STATES AIR FORCE

Master Sergeant Brayan Jimenez
Flight Chief, Operational Medicine Clinic

UNITED STATES COAST GUARD

Aviation Survival Technician First Class Trevor J. Salt
Rescue Swimmer and Flight Scheduling Petty Officer

Learn More About the 2021 Angels at:
www.asymca.org/angels-2021



Angels of the Battlefield and Master of Ceremonies, Sam Brock, accompanied by ASYMCA's CEO and Board Chair, and military leadership at the 15th Annual Angels of the Battlefield Awards Gala.

ANGEL OF HONOR AWARD

BOB WOODRUFF

American Journalist and Philanthropist

On Jan. 29, 2006, while reporting on U.S. and Iraqi security forces for ABC's "World News Tonight," he was seriously injured by a roadside bomb that struck his vehicle near Taji, Iraq. In February 2007, just 13 months after being wounded, he returned to ABC News with "To Iraq and Back: Bob Woodruff Reports." Since then, he has reported from around the globe for the network.

15th Annual
ANGELS OF THE BATTLEFIELD
Awards Gala Title Sponsor



STATEMENT OF FINANCIAL POSITION

2021 ASSETS

Cash & Cash Equivalents	\$9,879,727
Receivables, net	5,040,285
Investments	38,967,995
Prepaid Expenses & Other Assets	700,592
Property & Equipment, net	17,837,729
Total Assets	\$72,426,328

LIABILITIES AND NET ASSETS

Accounts Payable	\$ 1,769,793
Accrued & Other Liabilities	1,470,750
Deferred Revenue	160,000
Refundable Advance	2,000,000
Notes Payable, net	7,388,827
Total Liabilities	\$ 12,789,370

NET ASSETS

Without Donor Restrictions	\$ 51,939,325
With Donor Restrictions	7,697,633
Total Net Assets	\$ 59,636,958

TOTAL LIABILITIES & NET ASSETS **\$ 72,426,328**

2021 SUPPORT & REVENUE

SUPPORT

Donated Services, Materials & Facilities	\$ 4,346,757
Contributions & Grants	8,090,732
Individual Contributions	1,089,818
Government Contracts & Grants	3,111,233
United Way	122,394

Total Support **\$ 16,760,934**

REVENUE

National Council Allocation	\$ 1,800,000
Program Service Fees	4,025,848
Reserve Funds Withdrawal for Programs	900,000
Rental Income	743,671
Interest & Dividends, net of fees	884,405
Sale of Materials & Services	571,763
Residence & Related Services	292,646
Other	2,320,238
Membership Dues	1,817,710
Net Assets Released from Restrictions	-

Total Revenue **\$ 13,356,281**

TOTAL SUPPORT & REVENUE **\$ 30,117,215**

2021 FUNCTIONAL EXPENSES

Programs	\$ 20,094,178
Fundraising	1,820,939
Management & General	3,581,258

TOTAL EXPENSES **\$ 25,496,375**

THANK YOU TO OUR PARTNERS

Our sponsors and partners enable the ASYMCA to provide more programs and services to more junior enlisted military families across the country. We are grateful for their commitment, generous support and advancement of our mission to strengthen our military family.

Corporate Giving and Foundation Grants

FIVE STAR PARTNERS



FOUR STAR PARTNERS

7-Eleven Cares Foundation
American Airlines
Bob Woodruff Foundation
Brown-Forman Corporation
GEICO Corporation
General Motors
Lockheed Martin Corporation
Sodexo Stop Hunger Foundation
Veterans United Foundation
YMCA Retirement Fund

THREE STAR PARTNERS

GEICO Philanthropic Foundation
Humana Military
Indian Motorcycle
Jordan Spieth Family Foundation
Leonardo DRS Technologies
Pentagon Federal Credit Union

TWO STAR PARTNERS

BAE Systems, Inc.
Bell Textron Inc
Care.com
Military Times
Northrop Grumman Foundation
Sightline Media Group

ONE STAR PARTNERS

Alliance Omaha Soccer LLC
Amazon Smile Foundation
American Legion Auxiliary Unit 270 Angel
American Legion Post No. 9
Association of Military Banks of America
B & R Distributors Inc
Baxter's Tavern
Bennett Supply of Cheswick
BFC Enterprises LLC
Boeing Company
Burke Family Foundation
Chill
Cigna Health and Life Insurance Company
Corbon's Incorporated
Cox Smokers Outlet IX, LLC
Defense Credit Union Council
Deloitte
Design Data
Elbit Systems of America, LLC
Fidelity Brokerage Services
General Dynamics
Goldman Sachs & Co. LLC
Grains and Grapes Liquor House
Hexberg Family Foundation
HNTB Corporation
Huntington Ingalls Industries, Inc.
Iron Bow Technologies
Jack Daniel Employees' Credit Union
Johnson & Johnson Foundation
KRBR Consulting
Kroger Company
Leidos, Inc.
Maggie McGarry's, Inc
Marc Bulger Foundation
MHBT, A Marsh & McLennan Agency LLC
Mile High United Way
Minneapolis Jewish Federation Community
Morgan Stanley
Navy Federal Credit Union
Normandy Group, LLC
Omaha Storm Chasers Baseball
OptumServe
Payless Liquors, Inc.

Pear Street Bistro/Goodfellas Lounge
Peck Management
Pitney Bowes, Inc.
Publix Charities
Qab, LLC (DBA Bout Time Pub & Grub)
Republic National Distributing Company
Republic National Distributing Company of Indiana
Singrasis, LLC (DBA Triangle Liquors)
Smithfield Foods
SODEXO, Inc. and Affiliates
The Big Tuna, LLC (DBA Pub W)
The Roosevelt Group
The Trinka Davis Foundation
Truist
United Distributors, Inc.
Veterans United Home Loans
Vincent J. Stanley Trust
Williquors



Leadership Givers

Tim Allen
Lt Gen Michel Basla USAF, Ret.
and Rebecca Basla
VADM John Bird USN, Ret. and Nonie Bird
Derek Blake
Henry and Sheryl Bonilla
GEN Rober Brown USA, Ret.
Steve and Mary Browne
Robert Burke
VADM William Burke USN, Ret.
COL John Butler USA, Ret. and Susan Butler
LTG Kevin Campbell USA, Ret.
and Kathy Campbell
James Carter
Mary Cebuhar
VADM Marty Chanik USN, Ret. and Kathy Chanik
Sean Morris and Chutaporn Charnsangavej
Johnny Cole Jr.
Jamey Collins
Kathe Conlon
Larry and Eloise Jean Cox
Paul Curry
Fred and Carri Dannhauser
L. and Nancy Darter
Michele Dempsey
Vincent and Valerie DeSio
Catherine Donohue
Renee and Charles Enze
Garrison Flemings
Mark Fralick
VADM William French USN, Ret.
and Monika French
Ann Gibson
John Gilberto
David Gill
William and Patricia Girard
Ronald Gold
R.W. Goodman
COL E. Gordon Hagewood USA,
Ret. and Pat Hagewood
LTG David Halverson USA, Ret.
and Karen Halverson
Nancy Hamren
Meredith Harris
Carol Harrison
Sandra Hasvold
Todd Hills
Martha and Dan Holzer

Bonita Humphrey
Melvin Humphrey
Susanna Hung
Andrea and Michael Inserra
Donald and Bonnie Kandel
Jeffrey Kneisl
Kevin Knutson
RADM Anthony Kurta USN, Ret. and Maria Kurta
Roger and Jill Kurtz
Gilbert Larson
Charles Leard
Tonya Lusby
Keith Manternach
Susan Mathers
David Maupin
Jerry and Susan McClintock
Robert and Debra McCurdy
Linda McKamish
Warren Montgomery
COL Bobby Moorhatch USAF, Ret. and
LTC Ruth Moorhatch USAF, Ret.
David Myers
Dorene and David Ocamb
Margaret ONeal
Emil and Sheila Orcholski
Marcus Page
Robert Palermo
Dan Palmer
Philip Palmer
Travis Parker
Larry Pasch
Zachary Quamme
Ron Radziseski
Thomas Reed
Hon. Joe Reeder and Kate Boyce Reeder
Kat Sadeghi
John Sarcone
Jo Sartin
David and Mary Alice Scanlan
Sarah Sharaf
Earl Sheehan
Jeff Shoemaker
Kelly Showalter
Richard Sikorski
Scott Silverman
John Simmons
Claudia and John Sims
Michele Slocum

Kayla and Ryan Small
Harriett Stambaugh
Jennifer Stanley
Rory Stern
Lauren Stevens
John and Cora Jane Stites
GEN John Tilelli Jr. USA, Ret. and Elise Tilelli
Ben Tupper
Kenneth and Barbara Velten
John Wagner Jr.
Ashleigh Walls
Carylon Watson
Andrew Weiner
Lisabeth White
Rosemary Williams
Helen Wilson
Cary Wong
Randy Wooten
Kevin and Renni Youssi
COL William Zemp USA, Ret. and Amy Zemp

OUR LOCATIONS

ASYMCA BRANCHES

- AK** **ASYMCA Alaska**
10449 Luke Ave.
JBER, AK 99506
907-552-9622
- CA** **ASYMCA San Diego**
3293 Santo Rd.
San Diego, CA 92124
858-751-5755
- CA** **ASYMCA Camp Pendleton**
200090 Ash Rd. & Wire Mountain Rd.
Camp Pendleton, CA 92055
760-385-4921
- CA** **ASYMCA Twentynine Palms**
Bldg. 693 Del Valle Dr., Suite 102,
Twentynine Palms, CA 92278
760-830-7481
- HI** **ASYMCA Hawai'i**
1260 Pierce Street, Suite 145
Pearl Harbor, HI 96860
808-473-3398
- KY** **ASYMCA Fort Campbell**
3068 Reed Ave.
Fort Campbell, KY 42223
270-798-7422
- MO** **ASYMCA Fort Leonard Wood**
13900 Replacement Ave.
Waynesville, MO 65583
573-329-4513
- NC** **ASYMCA Fort Bragg**
2411 Rodney Trail #2
Fort Bragg, NC 28307
910-436-0500
- OK** **ASYMCA Oklahoma**
900 NW Cache Rd.
Lawton, OK 73507
580-355-5520
- TX** **ASYMCA El Paso**
7060 Comington St.
El Paso, TX 79930
915-263-7163
- TX** **ASYMCA Killeen**
110 Mountain Lion Rd.
Harker Heights, TX 76548
254-690-9622
- VA** **ASYMCA Hampton Roads**
1465 Lakeside Rd.
Virginia Beach, VA 23455
757-363-1884

NATIONAL HEADQUARTERS

Armed Services YMCA of the USA

14040 Central Loop, Suite B
Woodbridge, VA 22193
800-597-1260 | asymca.org

Executive Officers

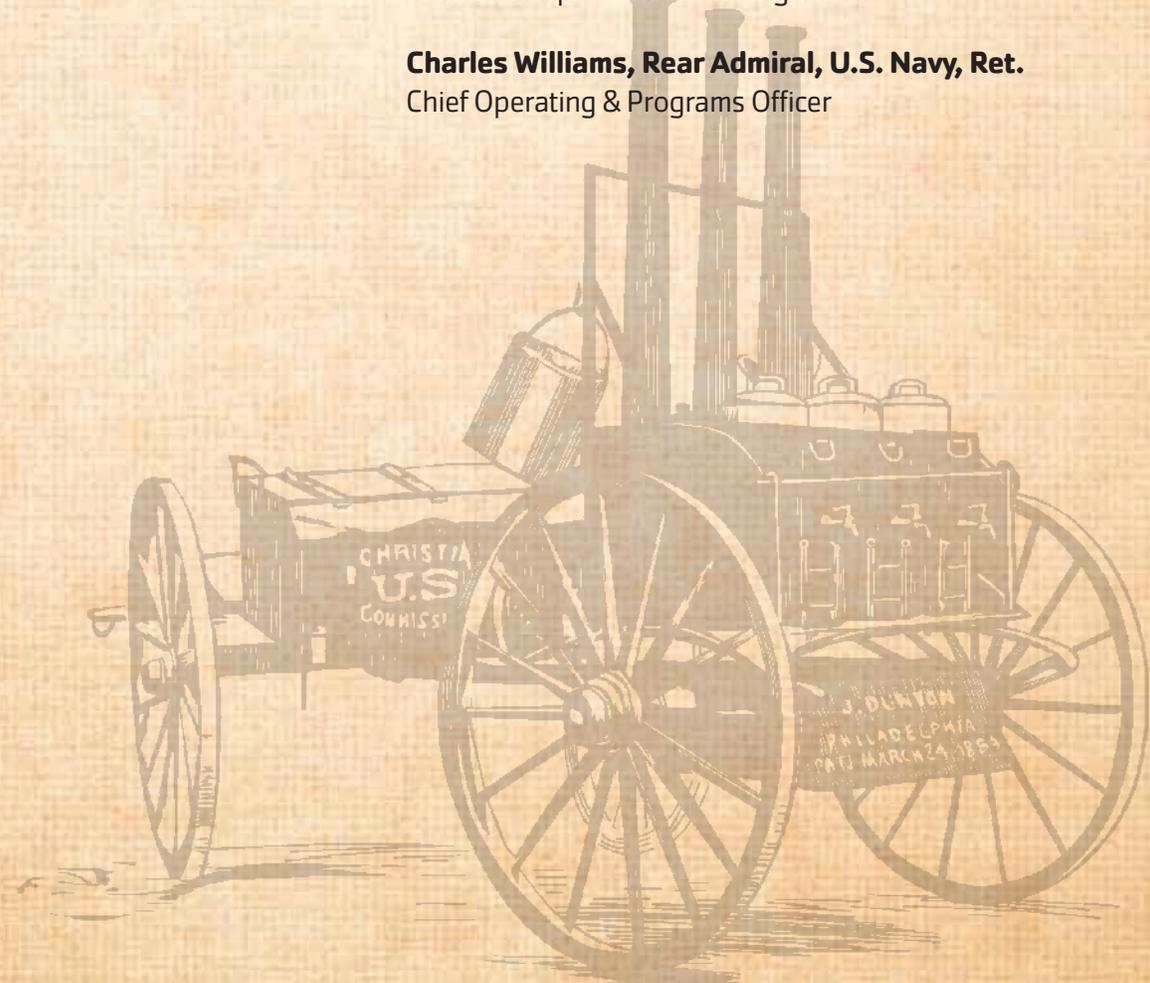
William French, Vice Admiral, U.S. Navy, Ret.
President & CEO

Chris Haley
Chief of Staff

Donald Kandel
Chief Financial & Administration Officer

Dorene Ocamb
Chief Development & Marketing Officer

Charles Williams, Rear Admiral, U.S. Navy, Ret.
Chief Operating & Programs Officer



NATIONAL BOARD OF DIRECTORS

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- **Chairman:** John Bird, Vice Admiral, U.S. Navy, Ret., Senior Vice President of Military Affairs, USAA
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- **Secretary:** Meg O'Grady, VETS National Employment Manager, Department of Labor
- **Treasurer:** Bob Burke, President, Bob Burke Consulting, LLC

The Armed Services YMCA's National Board of Directors is comprised of leading national volunteers who provide fiduciary oversight and insight and expertise to help advance the mission and grow the organization. The Armed Services YMCA is grateful for their time, talent, and treasure.

Board Members

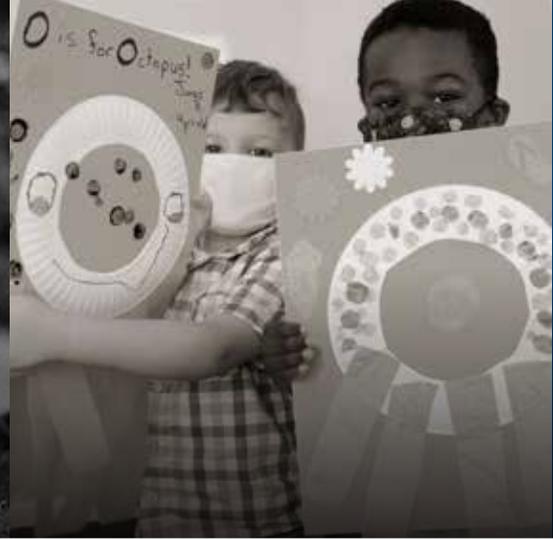
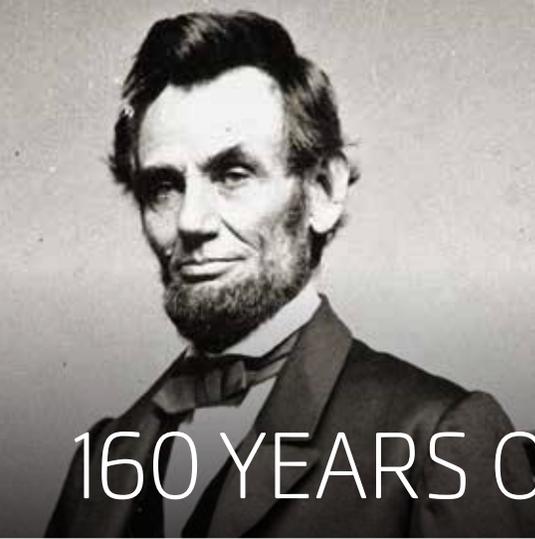
- Tim Allen, CEO, Care.com
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- Henry Bonilla, Partner, The Normandy Group
- Robert Brooks Brown, General, U.S. Army, Ret., Executive Vice President, AUSA
- John Butler, Colonel, U.S. Army, Ret.
- Kevin Campbell, Lieutenant General, U.S. Army, Ret.
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- David Scanlan, Former Chief Executive Officer, Sodexo Government North America
- Melvin Spiess, Major General, U.S. Marine Corps, Ret.
- Lauren Stevens, Vice President, Production Engineering & Operations, Northrop Grumman Corporation
- Pam Swan, National Military Relations Director, Military Relations Team, Veterans United
- John Tilelli, General, U.S. Army, Ret., Chairman-Emeritus, Cypress International
- Mitchell Waldman, Executive Vice President for Government & Customer Relations, Huntington Ingalls Industries
- Andy Walsh, Former Allies in Service Warrior Mentorship Program Coordinator
- Boyd Williams, President & CEO, Pikes Peak Region
- Rosemary Williams, Specialist Executive, Deloitte Consulting
- Dr. William Zemp, Colonel, U.S. Army, Ret.
- Kathie Zortman, Former Board Chair, Armed Services YMCA San Diego

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- Steven Browne, Board Chair, Armed Services YMCA Camp Pendleton
- Dan Leaf, U.S. Air Force, Ret., Board Chair, Armed Services YMCA Hawaii
- Keith Manternach, Board Chair, Armed Services YMCA Alaska
- Joel Vargas, Board Chair, Armed Services YMCA Hampton Roads

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- Kent Bankus
- Frank "Skip" Bowman, Admiral, U.S. Navy, Ret.
- Doug Coffey
- Donald Infante, Master General, U.S. Army, Ret.
- John J. Mazach, Vice Admiral, U.S. Navy, Ret.
- Kendell Pease, Rear Admiral, U.S. Navy, Ret.
- Joe Reeder
- John Roots, Colonel, U.S. Marines Corps, Ret.
- Vernon Lewis, Major General, U.S. Army, Ret.



160 YEARS OF HISTORY

1861

1918

2021

During the Civil War, a group of local YMCA members voluntarily provided relief services to American Armed Forces in encampments near the front lines. Within seven months, the movement spread across the country and became the first large-scale civilian volunteer service corps, established as the United States Christian Commission.

President Abraham Lincoln took notice and responded to a letter by Chair Reverend George H. Stuart on December 12, 1861, writing that the, "benevolent undertaking for the benefit of the soldiers" was both "proper and praiseworthy." He concluded with, "I sincerely hope your plan may be as successful in execution, as it is just and generous in conception."

As America deployed troops during WWI, one troop, a stray dog named Stubby, began his military career as the unofficial mascot of the 102nd Infantry Regiment. He served for 18 months and participated in 17 battles on the Western Front. He saved his regiment from surprise mustard gas attacks, found and comforted the wounded, and once caught a German soldier by the seat of his pants, holding him there until American soldiers found him. Stubby has been called the most decorated war dog of the Great War and the only dog to be nominated and promoted to sergeant through combat.

Upon his return home, Stubby became a celebrity and was awarded a lifetime membership with the YMCA, which included "three bones a day and place to sleep for the rest of his life."

The Armed Services YMCA began hosting local focus groups to identify and/or confirm gaps in services that are impacting military families' well-being and mission readiness. As a result of these focus groups, the Armed Services YMCA was able to confirm that a lack of affordable and accessible child care is the most pressing issue affecting military families today, impacting spousal employment opportunities, family bonding, financial well-being, and overall quality of life.

This critical need was highlighted during our first Congressional Panel in October, where the Armed Services YMCA, along with private and public partners, announced the formation of the National Military Child Care Partnership Council.



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